I. Personnel/Agency or Function Consolidation or Mergers				
Inmediate to Short-Term	 Streamline economic dev. agencies, processes and functions. Move additional state agencies to DAS SMART Unit. Review delivery of state human services. Consolidate and execute the "steering" function. 	 See CEAO website 3/18/10 CEAO meeting material handout) See PRI handout on Cedar Ridge closing (See CEAO website 3/18/10 CEAO meeting material handout) Obtained access and currently undergoing CORE-CT training to obtain job position info needed to develop consolidated administrative function proposals 		
Long-Term	 5 Programmatic changes. 6 Explore modifying state employee pension plans. 7 Apply cost-benefit analysis to the delivery of state services. 	6 PRI update		
II. Regulatory and Proce	dural			
Immediate to Short-Term	8 Implement lean processes.	 8 SB 467 (To require state agencies to implement lean techniques to improve current processes) did not pass; however, DAS issued a RFP for lean professional services - awarded to seven applicants 8 (See CEAO website 3/18/10 CEAO meeting material handout) 		
Short-Term to Long-Term	 9 Streamline licensing and permitting processes. 10 Overhaul DMV functions. 11 Expand online applications statewide. 	9 (See CEAO website 4/7/10 CEAO meeting material handout)		
III. Administrative				
Immediate to Short-Term	 12 Require "direct deposit" of all state payroll checks. 13 Require a centralized, uniform electronic process for recording and transmitting state employee time records. 14 Consolidate administrative hearings. 15 Printing within state agencies. 	 12 (See CEAO website 4/7/10 CEAO meeting material handout) 12 PRI update 		
IV. Contracting and Pure	chasing			
Immediate to Short-Term	 16 Enforce use of p-cards. 17 Expand the use of reverse auctions for purchasing. 18 Mandate "managed competition." 19 Cooperative purchasing opportunities—create and/or join. 20 Join multistate contracting alliance for pharmacy. 21 Effectively utilize eastern states contracting alliance. 22 Share services/purchasing with neighboring states. 	 17 PRI update 19 20 21 22 Public Act 10-3 (Sec 14) allows state (through DAS) to purchase off existing contracts of other states, towns, nonprofits etc., which should significantly expand state's ability to exercise purchasing proposals outlined in 19-22. 		
Long-Term	23 Master contracting.			

V. Information Technolog	gy/Automation	
Immediate to Short-Term	 24 On-line applications system statewide. 25 Use the internet. 26 Use the internet to make processes more predictable. 27 Leverage the existing statewide state fiber network. 28 Make regulations for all state agencies accessible online. 	See E-Government PRI Study Scope
Short-Term to Long-Term	29 Consolidate data centers.30 Use managed competition.	
Long-Term	 31 Designate a lead state agency to modernize statewide communication platform. 32 Facilitate the creation and use of statewide, interoperable electronics systems for state records, including an electronic health records system (EHR). 	
VI. Revenue Maximizatio		
Immediate to Short-Term	 33 Pursue a Section 1115 Medicaid waiver for SAGA. 34 Seek new federal revenue. 35 Maximize federal revenue by billing Medicaid. 36 Take advantage of federal assistance to veterans. 37 Maximize emergency TANF and SNAP funding. 38 Designate a person in each state agency for maximizing federal funds and grants. 	 33 DSS was the first state to submit a State Plan Amendment (4-6-10) to include the SAGA population under Medicaid 33 (See CEAO website 4/7/10 CEAO meeting material handout)
VI. Revenue Maximizatio	on: State	
Immediate to Short-Term	39 DRS promote full tax collections40 \$75 fee for filing discrimination complaints.	
	Large Budget Areas: Medicaid	
Immediate to Short-Term	41 Fully implement drug recycling programs.41A Also fall prevention program	41 (See CEAO website 4/7/10 CEAO meeting material handout)
Long-Term	 42 Control long-term health care costs. 43 Invest in appropriate ltc health care costs planning capacity. 	

VII: Medicaid and Other	Large Budget Areas: Corrections	
Immediate to Short-Term	44 Provide community services.	
	45 Enhancing community corrections programs as	
	alternative to incarceration.	
	46 Innovation and prevention, state corrections (evidence-	
	based models).	
Long-Term	47 Explore the privatization of inmate medical services in DOC.	
VII: Medicaid and Other	Large Budget Areas: DCF	
Immediate to Short-Term	48 Enhance community prevention and intervention	
	efforts by DCF.	
VII: Medicaid and Other	Large Budget Areas: Education	
Short-Term to Long-Term	49 Promote regionalization of elementary and secondary	
	education.	
VII: Medicaid and Other	Large Budget Areas: State Owned Mental Health Facility	
Immediate to Short-Term	50 Use City of Middletown to provide water service to	50 (See CEAO website 3/18/10 CEAO meeting material handout)
	CVH.	
VII: Medicaid and Other	Large Budget Areas: Social Services Delivery	
Long-Term	51 Cost-/benefit analysis of transferring most or all social	
	services clients from state institutions to not-for-profit	
	private providers and closing state institutions.	
VIII: Additional Proposa		
Short-Term	52 Streamline the Division of Special Revenues (DSR),	
	and merge with DCP and/or DRS.	
Short-Term	53 Audit energy efficiency of state-owned and leased	
	buildings and reduce expenses.	
Immediate to Short-Term	54 Eliminate longevity pay.	54 (See CEAO website 3/18/10 and 4/7/10 CEAO meeting material handouts)
Short-Term to Long-Term	55 Improve efficiency of jury selection in state courts	
	through streamlining the voir dire process.	